



Downtown Columbus and the Scioto River at Dusk

This photo was taken at the entrance to the Scioto Greenway Trail near Spring Street in downtown Columbus, facing southeast toward the train trestle over the Scioto River, with the downtown skyline in the background near dusk. The trail, and river itself, are used by many each day for recreation, and visitors can often spot a train rumbling across the bridge carrying its cargo to destinations beyond Columbus. Featured among the skyline (left to right) are the Rhodes Tower, US Bank Building, the historic LaVeque Tower, Huntington Building, Vern Riffe Center for Government and the Arts, and Ohio Supreme Court.

Cover photo submitted by Nate Shipman

Nate has been an employee of the Franklin County Auditor's office since 2021 and serves as the Special Projects Coordinator.



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Message from Auditor Stinziano

As Franklin County's Chief Financial Officer, I remain committed to providing you with ready access to reliable information. The Annual Financial Report is intended to demonstrate governmental accountability to the citizens of Franklin County in a format that is readable and easy to understand.

The Franklin County Popular Annual Financial Report for the year ended December 31, 2022, presents an overview of the County's finances. The Popular Annual Financial Report focuses on governmental activities and is not as detailed as our Annual Comprehensive Financial Report. The Annual Comprehensive Financial Report contains full financial statements and note disclosures for all activities, funds, and component units, prepared in accordance with Generally Accepted Accounting Principles (GAAP). The information presented in the Popular Annual Financial Report has been derived from the 2021 and 2022 Annual Comprehensive Financial Reports, which were audited by the Ohio Auditor of State, with both receiving unmodified "clean" opinions. The schedules shown in the Popular Annual Financial Report are different from the GAAP financial statements because accounting data has been summarized and combined, and business-type activities, component units, proprietary and fiduciary funds have been excluded.



I encourage you to explore www.FranklinCountyAuditor.com, where you will find the Popular Annual Financial Report and Annual Comprehensive Financial Report and a wide array of county data including the County's financial position, sources of revenue, a breakdown of the County's spending, debt, and a sample tax bill along with forms and applications. To obtain a copy of the Popular Annual Financial Report or Annual Comprehensive Financial Report please visit the website. To obtain a copy in printed form; contact The Franklin County Auditor's Office, Fiscal Services Division at (614) 525-7520, or write us at 373 South High Street, 21st Floor, Columbus, Ohio 43215-6310. Questions regarding the Franklin County Auditor's Office and this report can be directed to Auditor Michael Stinziano, 373 S. High Street, 21st Floor, Columbus, Ohio 43215, auditorstinziano@franklincountyohio.gov, or 614-525-HOME (4663).

Sincerely,

Michael Stinziano Franklin County Auditor

Government Finance Officers Association Awards

The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Franklin County, Ohio, for its Popular Annual Financial Report for the fiscal year ended December 31, 2021. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability, and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. Franklin County has received a Popular Award for the last twenty-seven years (fiscal years ended 1995-2021). We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to the GFOA.

Franklin County's Annual Comprehensive Financial Report for the year ended 2021, from which information on pages 5, 6, 7, 8 and 12 has been drawn, was awarded the Certificate of Achievement for Excellence in Financial Reporting by the GFOA. The Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Annual Comprehensive Financial Report, whose contents conform to program standards. Such Annual Comprehensive Financial Report must satisfy both generally accepted accounting principles and applicable legal requirements.



Government Finance Officers Association

Award for
Outstanding
Achievement in
Popular Annual
Financial Reporting

Presented to

Franklin County Ohio

For its Annual Financial Report For the Fiscal Year Ended

December 31, 2021

Christopher P. Morrill

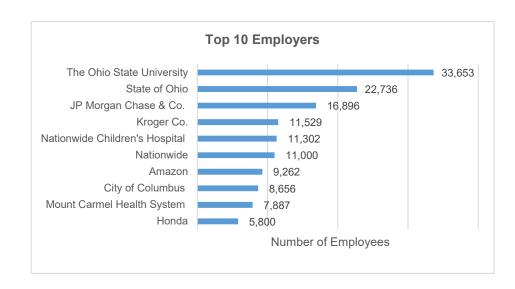
Executive Director/CEO

A Certificate of Achievement is valid for a period of one year only. Franklin County has received a Certificate of Achievement for the last thirty-nine years (fiscal years ended 1983-2021). We believe our Annual Comprehensive Financial Report continues to conform to the Certificate of Achievement program requirements and we are submitting our Annual Comprehensive Financial Report for the current year to the GFOA.

Franklin County Fast Facts

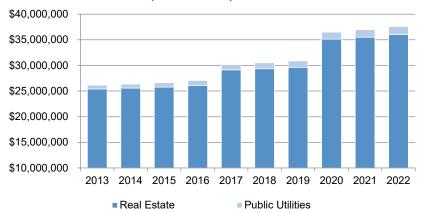
Franklin County was established in 1803 and is named after Benjamin Franklin. It occupies an area of 544 square miles. Columbus, which boasts the largest population in the state, is its County seat.



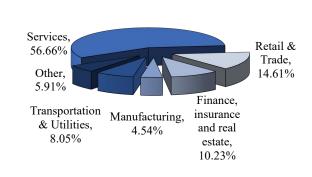




Assessed Value of Taxable Property (000's omitted)



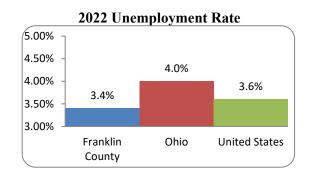
Business Sectors



Economic Outlook & Benchmarks

Franklin County is located in central Ohio, within 500 miles of half the nation's population. Columbus, the largest city in the County, serves as the state capital and the county seat. The County's largest employers represent government, education, retail trade, finance, and health care.

The diversity of business sectors helps the region weather economic fluctuations. The County's average unemployment rate decreased from 5.0 percent to 3.4 percent in 2022 as a result of the recovery from the global Coronavirus Disease (COVID-19) pandemic. The County's unemployment rate is lower than the state and the national average.



Nationwide and Ohio Health have located their corporate headquarters and home offices in Franklin County. Other large employers include the Kroger Company, Amazon, Nationwide Children's Hospital, Mount Carmel Health Systems and JP Morgan Chase.

A factor contributing to the lower unemployment rate is the County's well-educated workforce. Based on 2021 educational attainment data published by the U. S. Census Bureau (the most recent data available), 91.5 percent of County residents' ages 25 and older have graduated from high school, and 41.2 percent have completed four or more years of college.

The total value of new construction was \$1.7 billion in 2022. In comparison, 2021 total new construction was \$1.5 billion. The appraisal cycle is six years, with an update performed at the mid-point. The reappraisal performed in 2017 resulted in an increase in real property tax values. The next reappraisal will be performed in 2023.

County Comparisons

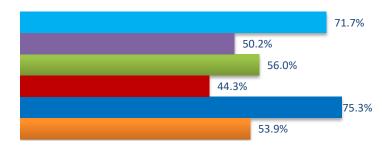
One way of evaluating a government's performance can be evaluated by benchmarking it against its peers. The following charts compare six Ohio metropolitan counties. The data used for calculations, were taken from recent county Annual Financial Reports, focusing on governmental activities as reported in the government-wide statements of net position and statements of activities.

Statistics

County	Seat	Population
Franklin	Columbus	1,332,150
Cuyahoga	Cleveland	1,249,387
Hamilton	Cincinnati	826,139
Montgomery	Dayton	531,861
Lucas	Toledo	429,191
Summit	Akron	537,633

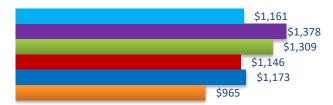
Net Position as a Percentage of Expenses

This ratio illustrates each county's ability to support operations without considering operating revenue.



Revenues per Capita*

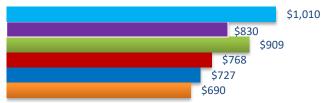
This indicator is derived by dividing the county's population into total revenues of the governmental activities.



^{*}per capita – by or for each individual person

Expenses per Capita*

This indicator is derived by dividing the county's population into total expenses of the governmental activities.



County Financial Position

The County's financial statements distinguish governmental activities that are principally supported by taxes and intergovernmental revenues (entitlements, shared revenues, and grants) from business-type activities that cover their costs through user fees and charges and from component units for which the County is financially accountable. This report contains only information related to the County's governmental activities. Please refer to the County's 2022 Annual Comprehensive Financial Report for information on business-type activities and component units.

Assets provide financial benefits to the County. Cash and investments are comprised of cash, investments and demand deposits, whether held in the pool managed by the County Treasurer or in outside bank accounts. Property taxes receivable represents delinquent, real property and public utility taxes outstanding as of the last settlement date (net of allowances for uncollectible amounts) and real property and public utility taxes that were measurable at year-end and for which there is an enforceable claim. Capital assets are land, buildings and improvements, roads, bridges, equipment and construction in progress, and are shown net of accumulated depreciation. Deferred outflows of resources represent a consumption of the County's net assets that applies to future periods and consists primarily of pension.

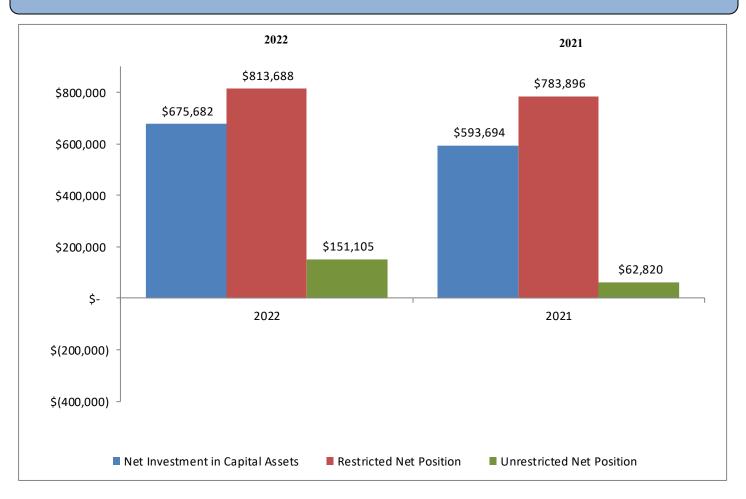
Liabilities place a financial burden on the County. Unearned revenue represents grants received before eligibility requirements have been met. Long-term debt represents bonds, notes and loans that are being repaid over a period of years as well as payments under capital leases. Other long-term liabilities include compensated absences and workers' compensation. Deferred inflows of resources represent an acquisition of net assets that applies to a future period (i.e., property taxes levied to finance 2023 operations).

Net Position Governmental Activities (Amounts in 000's)

	2022	2021	2020
Cash and investments	\$ 1,519,628	\$ 1,453,737	\$ 1,313,704
Property taxes receivable, net	510,299	479,833	458,427
Other assets	343,707	302,524	221,965
Capital assets, net	1,125,410	1,059,876	991,645
Total assets	3,499,044	3,295,970	2,985,741
Deferred outflows of resources	123,714	134,873	139,834
Accounts payable and other liabilities	124,999	111,084	110,879
Unearned revenue	204,326	115,726	6,405
Long-term debt	463,100	486,979	507,697
Other long-term liabilities	306,595	460,593	879,648
Total liabilities	1,099,020	1,174,382	1,499,420
Deferred inflows of resources	883,263	816,051	631,420
Net Investment in capital assets	675,682	593,694	498,859
Restricted	813,688	783,896	711,281
Unrestricted (deficit)	151,105	62,820	(220,614)
Total net position	\$ 1,640,475	\$ 1,440,410	\$ 989,526

Financial Analysis





Net position represents the difference between assets and deferred outflows, and liabilities and deferred inflows. Net Investment in capital assets, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on its use either through the enabling legislation adopted by the County or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Unrestricted net position may be used to meet the County's ongoing obligations to citizens, employees, and creditors.

When reviewed over time, net position may serve as a useful indicator of the County's financial position. The County's assets and deferred outflows exceeded its liabilities and deferred inflows by \$1,640 billion in governmental activities at the close of 2022. Compared with 2021, net position increased by \$200 million or 13.89%.

Net investment in capital assets - A large portion of the net position (\$675.7 million) reflects investment in capital assets less accumulated depreciation and any related outstanding debt used to acquire those assets. Although the investment in capital assets is reported net of related debt, it should be noted that the money needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. See the Long-term Activity page for more detailed information about the long-term debt of the County. Restricted net position - An additional portion of the net position (\$813.7 million) represents resources that are subject to external or legal restrictions on how they may be used. Unrestricted net position (deficit) - The remaining balance of net position (a surplus of \$151.1 million) is unrestricted and may be used to meet the County's ongoing obligations.

Dollars In...

The revenues presented here are reported as governmental activities in the 2022 Annual Comprehensive Financial Report's government-wide statement of activities. Revenues typically are recorded when the underlying event occurs, regardless of when the money will be received. The County also receives revenue from non-exchange transactions, such as taxes and grants, in which the County receives value without directly giving equal value in return. Sales tax revenue is recognized in the year in which the taxable sale occurs. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenues from grants are recognized when all eligibility requirements have been satisfied. The pie chart depicts revenues by source as a percent of the total revenue. The table summarizes revenues by source for governmental activities over the past five years.

Revenues by Source - Governmental Activities



(Amounts in 000's)

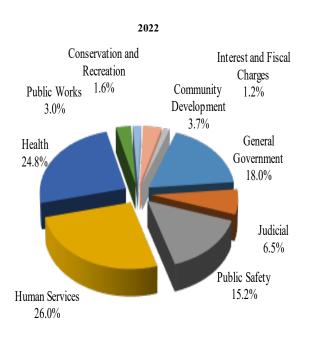
	2022	2021	2020	2019	2018
Property taxes	\$ 527,669	\$ 496,620	\$ 470,225	\$ 459,833	\$ 455,256
Sales taxes	395,690	366,616	310,481	314,049	304,956
Operating grants	474,271	459,983	410,828	310,831	306,694
Charges for services	157,439	138,297	130,778	127,677	129,650
Investment earnings	(60,939)	(10,543)	30,687	50,116	28,129
Capital and other grants	 52,719	45,167	39,616	63,670	58,580
Total	\$ 1,546,849	\$ 1,496,140	\$ 1,392,615	\$ 1,326,176	\$ 1,283,265

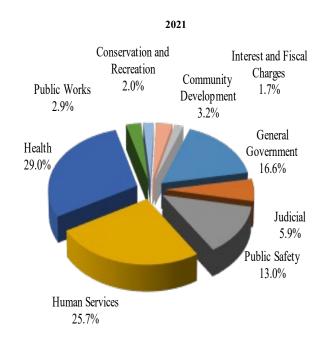
From 2021 to 2022, property taxes increased by \$31.0 million. Sales taxes increased by \$29.1 million. Operating grants increased by \$14.3 million due to variances in federal funding. Capital and other grants, also based on funding, increased by \$7.9 million. Capital grants differ from operating grants in that they are exclusively used to purchase or acquire capital assets. Charges for services increased by \$19.1 million. Revenues, as a whole, increased by \$50.7 million from 2021 to 2022.

Dollars Out...

The expenses shown are those of the County's governmental activities. Expenses are recorded when the liability is incurred. The pie chart below depicts expenses by function as a percent of total expenses for the year ended December 31, 2022. Those functions that individually represent less than three percent of total expenses have been combined as "Other". These include conservation and recreation, community development, debt service and intergovernmental grants. The table shows expenses by function for governmental activities over the past five years.

Expenses by Function- Governmental Activities





(Amounts in 000's)									
		2022		2021		2020		2019	2018
Health	\$	333,817	\$	302,373	\$	313,037	\$	342,092	\$ 327,351
Human Services		349,287		268,155		377,403		401,968	360,047
Public Safety		204,175		135,046		254,590		264,978	225,664
General Government		241,690		172,919		177,194		159,037	147,608
Judicial		87,562		61,313		103,141		111,580	99,378
Public Works		40,767		30,679		44,757		47,196	38,286
Other		87,558		72,318		74,681		49,828	48,459
Total	\$	1,344,856	\$	1,042,803	\$	1,344,803	\$	1,376,679	\$ 1,246,793

^{*}Conservation and Recreation, Interest and Charges, and Community Development functions account for the expenditures labeled as "other".

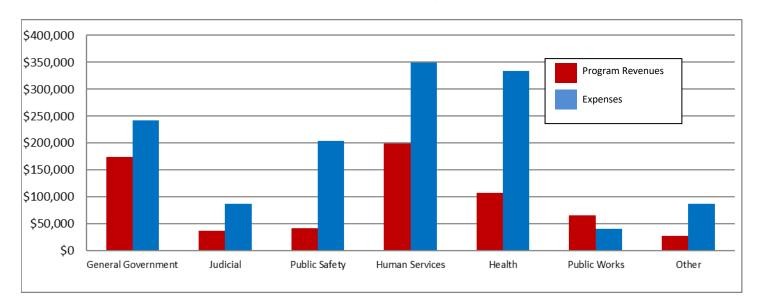
Expenses for health, human services, public safety, general government, judicial and public works increased from 2021 to 2022 to correspond with increased revenues and demand for services.

County Programs

The County provides many services to its citizens including tax collection and distribution, civil and criminal justice systems, public safety, health assistance, human services, and road and bridge maintenance. The County also operates two public parking garages and several water supply and sewage treatment systems.

The chart below presents a comparison between direct expense and program revenues for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include (1) charges paid by the recipient of the goods or services and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. All other revenues are considered general revenues of the County. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the County.

Expenses and Program Revenues – Governmental Activities (Amounts in 000's)



Operating and capital grants received from other governmental entities are often restricted for specific purposes. During 2022, the County recorded \$474.3 million in operating grants and \$19.1 million in capital grants combined, this is 31.9% of total governmental revenues. The major recipients of operating grants were the Children Services Board (\$68.2 million), Public Assistance (\$106.0 million), ADAMH Board (\$44.2 million) and the Board of Developmental Disabilities (\$40.7 million).

Direct charges to users of governmental services, another type of program revenue, made up \$157.4 million or 10.2% of total governmental revenues. These charges include fees, fines, forfeitures, licenses and permits.

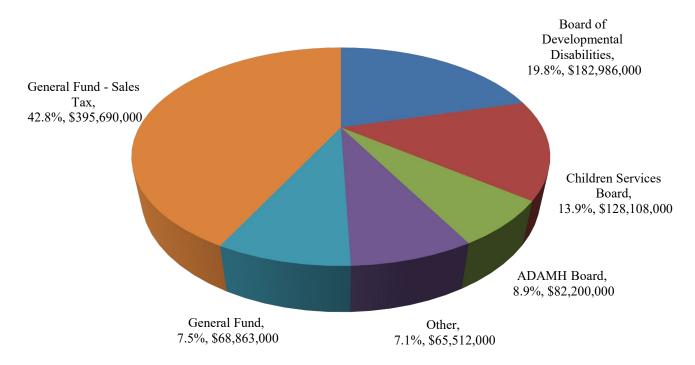
On the expense side, the largest activity in 2022 was human services, accounting for \$349.3 million or 26.0% of the total expenses for governmental activities. The major provider of human services activities is Job and Family Services. Other major providers of health activities are Board of Developmental Disabilities and the ADAMH Board. The health services program accounted for \$333.8 million or 24.8% of total governmental expenses.

The general government function represents activities related to the governing body as well as activities that directly support other County programs that serve the County's residents. In 2022, the total general government expenses were \$241.7 million or 18.0% of the County's total governmental expenses.

Taxes

During 2022, the General Fund and County agencies received \$923.3 million in tax revenues. This pie chart shows the distribution of property and sales taxes to the various County agencies. Only the General Fund receives sales tax. Please note that there is no County income tax. The General Fund is the primary operating fund of the County and is available for any purpose as permitted by state law.

Taxes \$923,359,000



Property tax revenue accounted for \$527.7 million or 34.1% of total revenues for governmental activities. Property tax revenues increased by \$31.0 million compared to 2021. A contributing factor was an increase in property tax values and development in the County. The major recipient of property tax revenues is the Board of Developmental Disabilities, the Children Services Board, the ADAMH Board, and the General Fund. Another major component of general revenues is sales tax, which totaled \$395.7 million. This reflects an increase of \$29.1 million compared to the prior year. During 2022, the 7.50% sales tax collected by the State on sales made in Franklin County was split as follows: 5.75% for the State of Ohio; 1.25% for the County General Fund; and .5% for the Central Ohio Transit Authority (COTA).

Real Estate Taxes* on a \$100,000 Owner-Occupied Home or a Business City of Columbus / Columbus School District

Tax Recipient	Home	Business	
Columbus City Schools	\$ 1,312.40	\$ 1,827.93	
Board of Developmental Disabilities	180.80	203.39	
Children Services	125.47	145.28	
City of Columbus	109.90	109.90	
ADAMH Board	79.46	86.51	
Columbus Public Library	72.27	81.53	
County General Fund	51.45	51.45	
Office on Aging	45.23	50.85	
Metro Park	27.56	29.67	
Zoological Park	18.02	21.79	
Columbus State	16.45	16.45	
Total	\$2,039.01	\$2,624.75	
*Taxes based on 2022 rates, to be distributed in 2023		·	

^{*}Taxes based on 2022 rates, to be distributed in 2023

Major Initiatives

The County has undertaken projects for construction of key community assets, including:

Several infrastructure improvements were completed in 2022, including realigning the Clark State Road curves, Commerce Street improvements, Olentangy River Road Bridge over Carhart Ditch and the Olentangy River Road Bridget over Linworth Run, Sunbury Road Bridge over Argyle Run, Winchester Pike over Georges Creek, and Morse Road at Babbitt Road roundabout. The Engineer's Office substantially completed Franklin County Resurfacing and Franklin County Township Resurfacing. The Drainage Engineer's Office also completed several important designs and studies to be prepared for construction in future years.

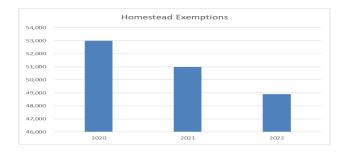


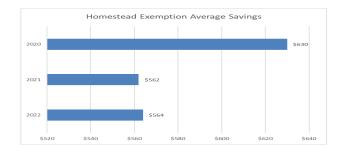
With respect to future capital improvements, the County anticipates that additional Corrections Center space will be needed based on the condition of the current facilities and forecasted population growth for the County over the next several years. Planning, design, and construction for the initial section of the building was completed in 2021 and the phased occupancy commenced. The continuation phase of the project remains in progress and construction is scheduled to be competed in 2023. The County issued bonds in 2018 in the amount of \$200 million for the completion of the Corrections Center. Additionally, the new Forensic Science Center houses the County Coroner's morgue and laboratory facilities was completed in May 2020.



The County received bond proceeds in 2018 in the amount of \$50 million to support Facility Renovation projects. In 2021, the Franklin County Domestic Relations and Juvenile Court Renovation Project and the multi-year elevator modernization project in the Franklin County Office Tower were completed. Additionally in 2021, several sizable roof replacements were completed. Other facility preservation projects in 2021 included a generator replacement, an HVAC replacement and corrosion inspection of sprinkler systems at various facilities. Additional projects that are in progress include: enhancement of audio/visual technology; the initial phase of the water, sanitary and storm piping replacement in the Franklin County Tower; and various space renovations in the Franklin County Tower.

In 2022, the Franklin County Auditor's Office continued to promote the Homestead Tax Exemption. The Homestead Exemption provides a reduction in property taxes to qualified senior or disabled citizens on the dwelling that is that individual's principal place of residence and up to one acre of land of which an eligible individual is an owner. However, stagnation in the legal income limit since it's reintroduction in 2013 reduces the number of older adult homeowners who qualify annually even as our population ages. The number of recipients who continue to receive the exemption without needing to meet the income limit decreases as those applicants have moved or passed away. In addition, increasing property values combined with a frozen value of the deduction means that the exemption covers a smaller portion of the overall value and the cash value decreases as property tax rates are equalized down. The Franklin County Auditor's Office supports several legislative proposals to modernize the Homestead Tax Exemption so that it can truly meet the needs of older and disabled homeowners by increasing both the income eligibility threshold and the value of the deduction. Enrolled residents saved a combined \$25.2 million in 2022.





Long-term Activity

Capital assets - The amount reported in the financial statements for governmental activity capital assets increased from \$1,065.9 million to \$1,125.4 billion, a net increase of \$59.5 million in calendar year 2022. The increase primarily involved construction projects: Public Safety Center, Facility Renovations, Corrections Center, and Corrections Center Parking Facility. The investment in capital assets for governmental activities on December 31, 2022, and 2021, net of accumulated depreciation, is shown in the table to the right.

(Amounts in 000's)					
	2022	2021			
Land	\$ 77,217	\$ 73,790			
Buildings and improvements	434,228	441,981			
Infrastructure	190,884	189,647			
Machinery and equipment	31,931	31,674			
Construction in progress	391,150	328,777			
	\$ 1,125,410	\$ 1,065,869			

Long-term debt - During 2022, the County did not issue any general obligation or special obligation debt. Special

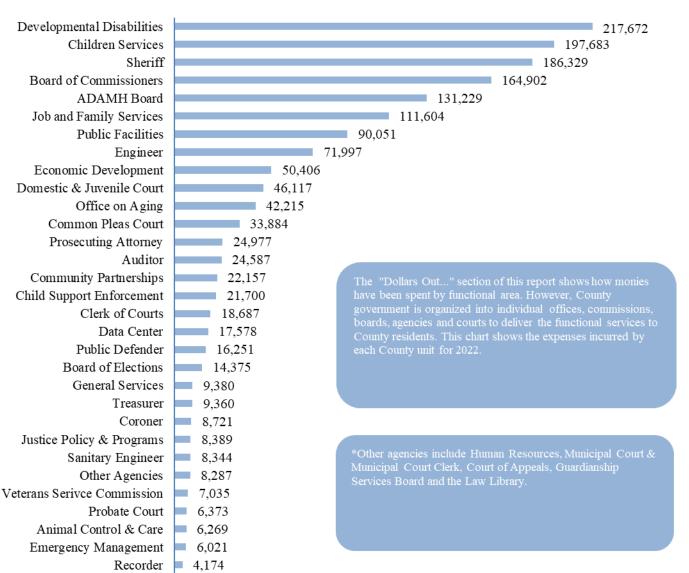
obligation debt is guaranteed repayment solely from the revenues generated by specific generating sources or projects associated with the purpose of the special obligation debt. In contrast general obligation debt is backed by the full faith and credit of the County to use legally available resources with the belief that the County will be able to pay the obligation through taxation or revenue. Assets are usually not used as collateral for general obligation debt. Since 1993, the County has enjoyed a "triple A" credit rating, the highest rating possible, from both Moody's Investor Service and Standard and Poor's. Such obligations are judged to be of highest quality and subject to very low credit risk. This gives the County very favorable credit terms, which allows the County to borrow money more cheaply. The County's rating is based on the County's financial management and debt burden, and the strength of the local economy. All the County's debt is unvoted and within legal debt limitations. The table below shows the changes in long term debt serviced by governmental activities during 2022.

	(Amounts in 00	0's)		
Long-term Debt	Beginning	Additions	Reductions	Ending
General obligation bonds and notes:				
Series 2013 Hall of Justice	1,650	-	(1,650)	-
Series 2013 Government Facilities	350	-	(350)	-
Series 2013 Sheriff's Training Facility	155	-	(155)	-
Series 2013 Energy Conservation	4,151	-	(585)	3,566
Series 2014 Refunding	20,095	-	(9,795)	10,300
Series 2015 Refunding	63,235	-	-	63,235
Series 2016 Refunding	8,065	-	(1,010)	7,055
Series 2016 Board of Elections Facility	6,945	-	(565)	6,380
Series 2019 Refunding	7,105	-	(835)	6,270
Series 2021A Refunding	31,965	-	(235)	31,730
Series 2021B Refunding	40,640	-	(905)	39,735
	184,356	-	(16,085)	168,271
Special obligation bonds, notes and loans:				
Stadium Facility Project Bonds and Notes	17,220	-	(1,175)	16,045
Series 2018 Sales Tax Revenue Bonds	214,400	-	(4,050)	210,350
OPWC loans	2,323	364	(287)	2,400
	233,943	364	(5,512)	228,795
Unamortized bond premiums	47,499		(3,050)	44,449
Lease liability	21,181	3,550	(3,146)	21,585
Total	\$ 486,979	\$ 3,914	\$ (27,793)	\$ 463,100
10(a)	\$ 400,777	φ 3,91 4	φ (21,193)	\$ 403,100

County Spending

This information was taken from the statements of revenues, expenditures, and changes in fund balances for the governmental funds and proprietary funds (Sanitary Engineer and Parking Facilities) as presented in the County's 2022 Annual Comprehensive Financial Report. Proprietary funds are for business-like activities that charge for services provided to the public to recover the cost of those services provided. The amount shown for the Board of Commissioners includes debt service.





County Government Working For You

County Agencies, Boards, Offic	ces	Elected Officials as of D	ecember 31, 2022
ADAMH Board	(614) 224-1057	Auditor	Michael Stinziano
Animal Care & Control	(614) 525-3647	Board of Commissioner	s Kevin Boyce
Auditor	(614) 525-4663		Erica C. Crawley
Board of Commissioners	(614) 525-3322		John O'Grady
Board of Elections	(614) 525-3100	Clerk of Courts	Maryellen O'Shaughnessy
Child Support Enforcement	(614) 525-3275	Coroner	Nathaniel Overmire, DO.
Children Services	(614) 275-2571	Engineer	Cornell R. Robertson
Clerk of Courts	(614) 525-3600	Prosecuting Attorney	Gary Tyack
Coroner	(614) 525-5290	Recorder	Daniel O'Connor
Data Center	(614) 525-3208	Sheriff	Dallas Baldwin
Developmental Disabilities	(614) 475-6440	Treasurer	Cheryl Brooks Sullivan
Economic Development		Court of Appeals	Laurel Beatty Blunt
& Planning	(614) 525-3095	Tenth District (614) 525-3580	Susan Brown Julia L. Dorrian
Emergency Management	(614) 794-0213	(014) 323-3300	Terri Jamison
Engineer	(614) 525-3030		William A. Klatt Michael C. Mentel
Fleet Management	(614) 525-3412		Lisa L. Sadler
Guardianship Services	(614) 525-2279		Betsy Schuster
Human Resources	(614) 525-6224	Common Pleas Court	Carl Aveni
Job & Family Services	(614) 233-2000	General Division (614) 525-3453	Christopher Brown Jeffrey Brown
Justice Policy & Programs	(614) 525-5577	(014) 323-3433	Kimberly J. Brown
Law Library	(614) 525-4971		Kimberly Cocroft Richard A. Frye
Municipal Court Clerk	(614) 645-8186		Dan Hawkins
Office on Aging	(614) 525-5230		Michael J. Holbrook Julie M. Lynch
Prosecuting Attorney	(614) 525-3555		Stephen L. McIntosh
Public Defender	(614) 525-3194		Andy Miller
Public Facilities Management	(614) 525-3800		Sheryl Munson Collen T. O'Donnell
Purchasing	(614) 525-3750		Jaiza Page
Recorder	(614) 525-3930		Karen Phipps Mark Serrott
Sanitary Engineer	(614) 525-3940		David Young
Sheriff	(614) 525-3333	Common Pleas Court	James W. Brown
Treasurer	(614) 525-3438	Domestic Relations/ Juvenile Division	Kim A. Browne
Veterans Service Commission	(614) 525-2500	(614) 525-3628	Elizabeth Gill Monica Hawkins George W. Leach Douglas Nobles Lasheyl Stroud
		Common Pleas Court Probate Division (614) 525-3894	Jeffrey D. Mackey



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